



STRATEGIC PLANNING 2025-2030

INDONESIA JUDICIAL RESEARCH SOCIETY (IJRS)

Ensuring evidence-based policy reform, good
governance, and protection for vulnerable groups

IJRS STRATEGIC PLAN 2025 – 2030

IJRS Theory of Change 2025 – 2030

Vision	Change Impact (Outcomes)	Objectives
IJRS as a leading, inclusive, and integrity-driven think tank to realize an Indonesian legal system that is just, transparent, rational, and accessible to all.	Achievement of Institutional Governance Transformation in Government and Law Enforcement Agencies	<ol style="list-style-type: none"> 1. Realization of an effective, synergistic, and adaptive legal institutional transformation. 2. Establishment of efficient, targeted, and community-responsive budgets. 3. Creation of professional and excellent human resources that uphold human rights values.
	Achievement of Human Rights Perspective Legal Services	<ol style="list-style-type: none"> 1. An accountable, professional, and synergistic legal service system. 2. Legal services that are accessible, inclusive, high quality, and prioritize victim recovery.
	Strengthening of Legal Culture in Society and Government	<ol style="list-style-type: none"> 1. Realization of legal awareness in communities to resolve legal issues based on human rights values. 2. Realization of compliance by communities and state administrators with legal products. 3. Availability of accessible legal information and knowledge facilities. 4. Provision of regular assistance and empowerment to community groups and state administrators.
	Achievement of Proportional Punishment	<ol style="list-style-type: none"> 1. Presence of competent policymakers on issues of proportional punishment. 2. Popularization of proportional punishment issues. 3. Development of methods for determining proportional punishment in the legislative process.
	Achievement of Public Policy Based on Community Needs	<ol style="list-style-type: none"> 1. Capacity of government agencies and civil society to conduct needs assessments and policy evaluation

		<p>monitoring.</p> <ol style="list-style-type: none"> 2. Existence of accessible systems (policies, infrastructure, budgets, etc.) for the preparation of public policies. 3. Public awareness and capacity to participate in policymaking.
	Achievement of a Sustainable and High-Quality Organization	<ol style="list-style-type: none"> 1. Availability of quality internal human resources to drive innovation and work efficiency. 2. Achievement of appropriate and sustainable management of the institution's knowledge products. 3. Achievement of fresh (updated), effective, efficient, and accountable internal governance within the institution. 4. Presence of diversified and accountable revenue streams.



Indonesia Judicial Research Society