

IJRS Journey 2023

Collaboration for Evidence-Based Policy and
Law Enforcement Institution Governance Reform



PREFACE

Chair of IJRS Association

Nisa Istiani, S.H., M.LI.

In 2023, IJRS reached 5 years old, and in its 5th anniversary, IJRS was very productive in generating various research articles, performing advocacy works, providing legal empowerment and improving internal affairs of the institution. That year, IJRS managed 33 programs, entered into collaboration with 36 partners, and produced 12 publications. A handful of researches that were successfully published include the research on impacts of Draft Criminal Law Code (RKUHP) to criminal procedural law, research on budget needs for legal aids that adopt the perspective of vulnerable groups, research on legal aid information disclosure, research on role of legal empowerment in improving access to justice, research on criminal procedural law reform for persons with disabilities and research on trafficking in persons offenses (TPPO).

IJRS organized trainings for various advocate organizations and legal aid organizations concerning Guideline of the Prosecutor's Office No. 1 of 2021 on access to justice for women and children. In addition, IJRS also organized trainings for paralegals, academics and legal aid centers (posbakum), especially relating to the performance of monitoring and evaluation of policies concerning women and children undergoing legal issues. IJRS also consistently assists various government agencies by participating in numerous working groups, including Working Group

for Access to Justice at the Prosecutor's Office of the Republic of Indonesia, Working Group for Women and Children at the Supreme Court, Judicial Reform Team Office (JRTO) of the Supreme Court, and Liaison Team for Supreme Court-Judicial Commission.

In terms of advocacies and researches, IJRS with many civil society organizations oversaw and gave inputs to several policy drafting, including draft revision of Narcotics Law, draft revision of Law on Electronic Information and Transactions, draft revision of Criminal Procedural Law Code and draft revision of Asset Forfeiture Law. IJRS was involved in drafting of several internal rules of law enforcement agencies, including regulation of the Supreme Court on sentencing narcotics offenses, regulation of the Supreme Court on restorative justice, regulation of the Prosecutor's Office on appropriate accommodations and case handling for persons with disabilities, and regulation of the Attorney General's Office on discretions in handling criminal cases.

IJRS has spread its wings of expertise by working on issues relating to public governance reform to urge improvement in bureaucracy services and law enforcement that is included as an agenda in the 2020-2024 National Medium-Term Development Plan (RPJMN). Those activities are carried out by performing analysis on management of case and legal aid budgets according to needs, analysis on positions and workloads at the Prosecutor's Office of the Republic of Indonesia, and supporting Open Government Partnership through the enhancement of partnership between civil society and the government.

Furthermore, IJRS has also broadened the coverage of its partners, both government and non-government partners, and has entered into collaboration with new development partners that support IJRS's

works. IJRS has also expanded its beneficiaries, including paralegals at PEKKA (Empowerment of Women as Breadwinners) organization, Universities and Posbakum, especially those situated in Bangkalan, Situbondo, Bandung, Sukabumi, Cianjur, Lombok Barat, Lombok Tengah and Malang regions.

IJRS has consistently assured that researches and advocacies performed are easily accessible by the public, including social media development and publication of numerous articles in the form of researches, books, opinions of researchers and campaigns undertaken jointly with the civil society network. Currently, IJRS's Instagram social media has 4,500 followers and IJRS's website was accessed by 87,840 persons. IJRS has also initiated the development of Tiktok contents via @lifeatijrs account as a mean to introduce IJRS and its activities, daily stories, and institutional achievements to make IJRS more renowned by the general public, especially among youths.

As time passes, civil society organizations, including IJRS, are demanded to build their capacity in giving tangible contributions and encouraging reforms in Indonesia. As a newly established institution, there are many things that need to be improved and strengthened in terms of institutional matters, including institutional capacity and management, financial management, and capacity building of resources. IJRS is committed to upgrade abilities of organizational governance, management skills, personnel capacity, and leadership to further improve institutional performance. Several SOP or rules that have been established this year, including SOP or Decrees on internships, advanced education, and investments. In addition, IJRS has also improved career paths of employees, enhanced performance assessment system and

other internal organizational improvements. IJRS believes that an institution needs to be robust, accountable and credible to perform its tasks properly and realize the vision envisaged and ascertain the sustainability of the institution to eventually contribute to justice reform and the general public.

Lastly, I would like to convey my utmost gratitude to IJRS's Supervisory Board and Executive Body that continuously pledge their commitments to institution's vision and always give their best works so IJRS is able to achieve great deal of results within the last 5 years. I would also thank all government partners, development partners and other civil society organizations that have accompanied IJRS in its works for the past 5 years. We believe that everybody will be able to give constructive inputs to make us a better institution in the future. Hopefully, IJRS will continue to be consistent with its ambitions to encourage evidence-based policies and reforms in legal and justice sectors.





Indonesia Judicial Research Society (IJRS) is a non-government organization with strong commitments in offering solutions, performing advocacies and giving education based on evidences collected from reliable and accountable researches to the community and stakeholders.

IJRS was founded in

2018


consisting of members from diverse educational backgrounds

This diversity encourages IJRS to realize its vision and missions by giving assistance through government working groups, conducting legal and social researches, performing joint advocacies with civil society organizations and the government, and performing community empowerment. This diversity also inspires IJRS to continuously learn and broaden its perspectives in issues concerning criminal justice, access to justice, vulnerable groups, and public governance.



More about IJRS, please visit:

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 Indonesia Judicial Research Society (IJRS)

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VISION

Fair and rational justice system and legal policies
for every person

MISSIONS

1. Providing credible and quality evidence-based legal and social researches;
2. Supporting stakeholders in relation to strategic legal issues;
3. Performing legal empowerment in the interests of the community, as well as legal and social sciences.

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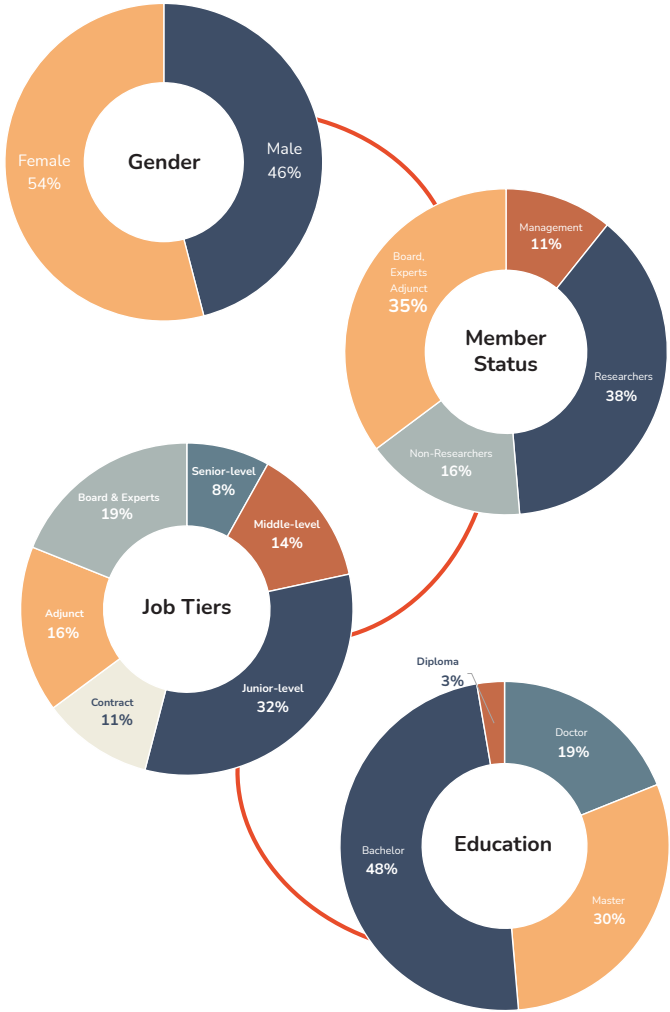
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Numbers

IJRS in

Kerangka Berpikir





Imagine,
what if..

EVIDENCE-BASED CRIMINAL LAW REFORM IN INDONESIA

18



by: Dio Ashar Wicaksana, S.H., M.A.
(Executive Director of IJRS 2018 - 2023)

Early 2023 marks a quintessential moment in Indonesian criminal law development through the introduction of the new Criminal Law Code under Law Number 1 of 2023 (KUHP). The enactment of KUHP in 2023 was realized on the 11th plenary meeting during the 2nd meeting period on 6 December 2022. The drafting of KUHP commenced 64 years ago, and it was finally passed after being delayed in 2019 due to public refusals.

The winding road for enacting KUHP started in 1958 with the inception of the National Law Development Agency (LPHN).¹ The plan to revise KUHP was planned in the First National Law seminar in 1963.² The first concept of draft KUHP was assembled in 1977 by the Basarudin Team.³ Afterwards, the Draft KUHP (RKUHP) had been continuously improved up to the issuance of revision of KUHP in 1993.

1. Sejarah KUHP dan Perjalanan RKUHP Menjadi KUHP Baru - Bagian 2 (inews.id)
2. Sekilas Sejarah dan Problematika Pembahasan RKUHP (hukumonline.com)
3. Adery Ardhan Saputro, *Kekacauan atau Keteraturan Membahas Aturan Peralihan dalam RKUHP 2015*, (Jakarta: ICJR, 2015), hlm. 5

However, the deliberation of KUHP was once suspended from 1993 up to 1997.⁴ After 1997, the deliberation of KUHP was revisited by the Minister of Justice Muladi and continued by Yusril Ihza Mahendra, resulting in numerous versions of RKUHP, namely the 1997/1998 version of RKUHP up to the 2021/2022 version of RKUHP.⁵ Up to the 2014/2015 version of RKUHP, there were 16 or 17 amendments and the draft has seen 7 changes of Presidential regimes.⁶

Eventually, the 2022/2023 version of RKUHP was successfully promulgated despite many critics raised by civil society and academics arguing RKUHP to be inadequate to replace KUHP (WvS) that has been enforced since colonial era.



During the drafting of RKUHP in 2022-2023, IJS took a significant role by giving inputs in the form of issues inventory list, both to the Ministry of Law and Human Rights (Kemenkumham), RKUHP experts drafting team and members of the House of Representatives (DPR).

4. *Ibid.*
5. *Ibid.*
6. *Ibid.*

In several occasions, IJRS with ICJR (Indonesia Criminal Justice Reform), LeIP (Indonesian Institute for Independent Judiciary) and other civil society network that were members of the KUHP Reform Coalition, were actively involved in RKUHP drafting advocacy. This advocacy managed to amend several articles addressed in RKUHP. Nevertheless, inputs and suggestions provided by ICJR, IJRS and LeIP cannot be all accommodated by the government and DPR. However, at least the drafting of RKUHP shines an important lesson for IJRS in encouraging criminal law reform in Indonesia.

Asides from the new KUHP, the year 2023 also indicates the commencement of drafting of various revisions of Laws, including Draft revision of Narcotics Law. The drafting of revision of Narcotics Law is essential considering that several provisions in Law No. 35 of 2009 on Narcotics are repealed by the new KUHP.



In that drafting process, IJRS with ICJR, LeIP, LBHM, Rumah Cemara, and Universitas Katolik Atma Jaya are actively involved in giving inputs to Kemenkumham in preparing the draft revision of Law No. 35 of 2009 on Narcotics.

In addition to the revision of Narcotics Law, there were several deliberations on revisions of other criminal provisions in 2023, namely draft revision of ITE Law, draft revision of Criminal Procedural Law Code (KUHAP) and draft revision of asset forfeiture law. In regard to those three drafts, IJRS was also jointly involved in the civil society network in giving inputs and ideal recommendations to achieve evidence-based criminal justice system that serves as a mission embraced by IJRS.

Not only on the level of Law, in 2023, there were several internal rules that were currently urged by law enforcers to create a fair and rational justice system for justice seekers (justiciabelen). Some of them include the urge on establishing Regulation of the Supreme Court on sentencing narcotics offenses. To push the issuance of Regulation of the Supreme Court on sentencing narcotics offenses, IJRS was also involved in the Working Group for Drafting Guideline for Adjudicating and Sentencing Narcotics Offenses under Decree of Working Group No. 01/Pokja/SK/I/2023.

The establishment of Regulation of the Supreme Court on sentencing narcotics offenses plays a key role in temporarily closing loopholes in various existing policies on narcotics offenses while awaiting the new revision of Narcotics Law.



Asides from issues on narcotics offenses, issues relating to restorative justice policies also constitute issues that are spotlighted in 2023. There are numerous internal rules on restorative justice available at each law enforcement agency, resulting in the ambiguity of definition of restorative justice and misconception of definition of restorative justice in Indonesia.

Furthermore, IJRS and ICJR, under the coordination of LelP, have also been involved in the preparation of Draft Regulation of the Supreme Court on restorative justice to

familiarize the Supreme Court with restorative justice perspective when adjudicating cases.

At the Prosecutor's Office, IJRS was actively participated assisting them in preparing draft Regulation of the Attorney General on discretions in handling criminal cases. The establishment of a regulation concerning discretions functions as a mean to encourage Prosecutors to refrain from prosecuting cases that do not generate any

Responding to that problem, IJRS with ICJR and LelP have attempted to participate in resolving that issue by joining the Working Group for Restorative Justice alongside with other stakeholders and law enforcers under the coordination of the Coordinating Ministry for Political, Legal, and Security Affairs (Kemenkopolkam).



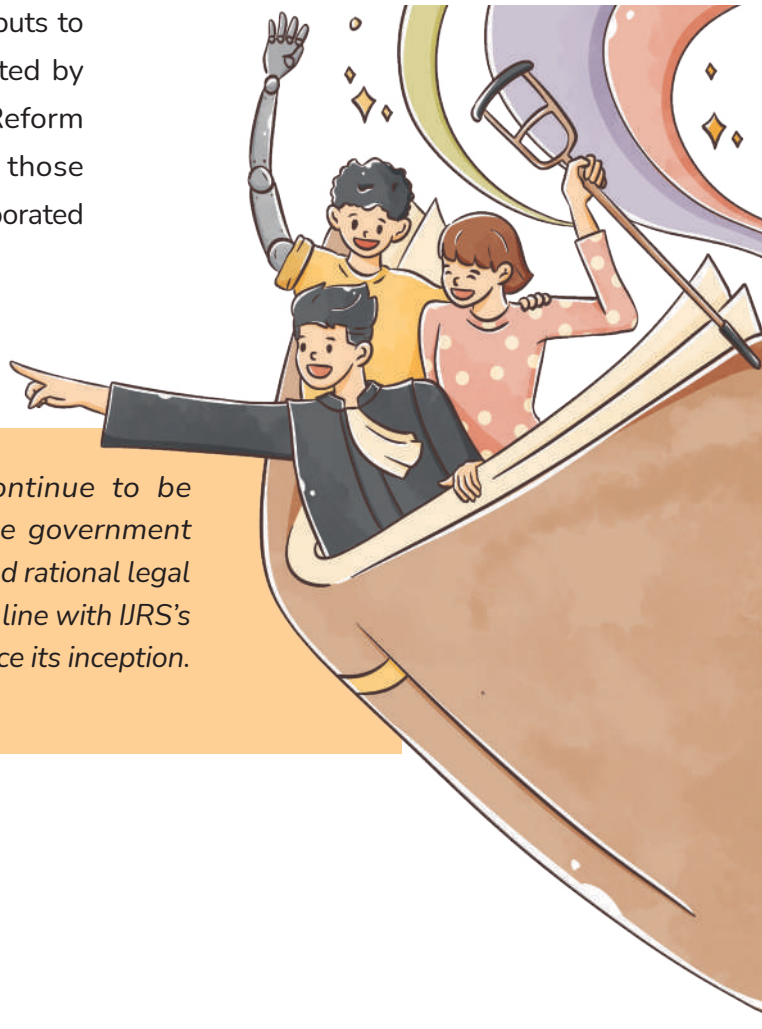
benefits and it also serves as a solution to reduce caseloads at courts and number of convicts at Correctional Facilities.

Moreover, in 2023, Kemenkopolkukam with academics, practitioners, and civil society were involved in the drafting of recommendation to accelerate legal reforms. Although IJRS was not a member of the Working Group for Legal Acceleration Reform Team, IJRS was invited to give inputs to recommendations formulated by the Legal Acceleration Reform Team, which several of those recommendations are incorporated

in final recommendations proposed by the team for Indonesian legal improvement.

Finally, the year 2023 is a year that triggered many changes in legal policies, especially Indonesian criminal law. Those changes cannot be considered as finished yet because they leave many tasks that must be worked on in the following years.

In the end, IJRS will continue to be committed in assisting the government and DPR to establish fair and rational legal policies for every person, in line with IJRS's vision that was planned since its inception.

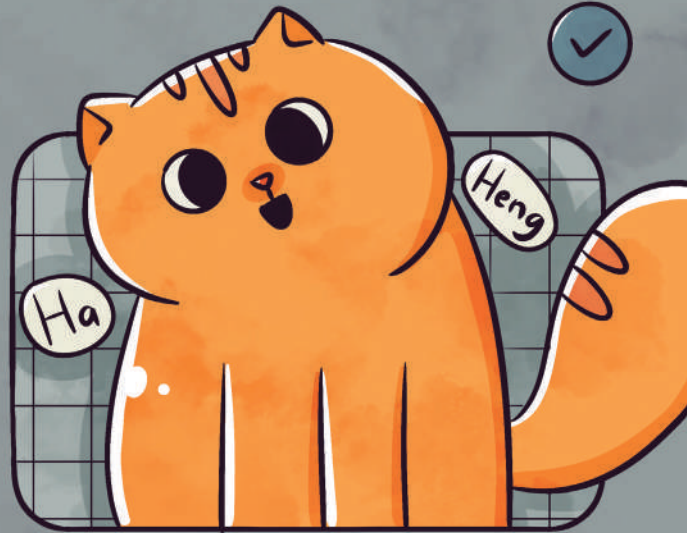
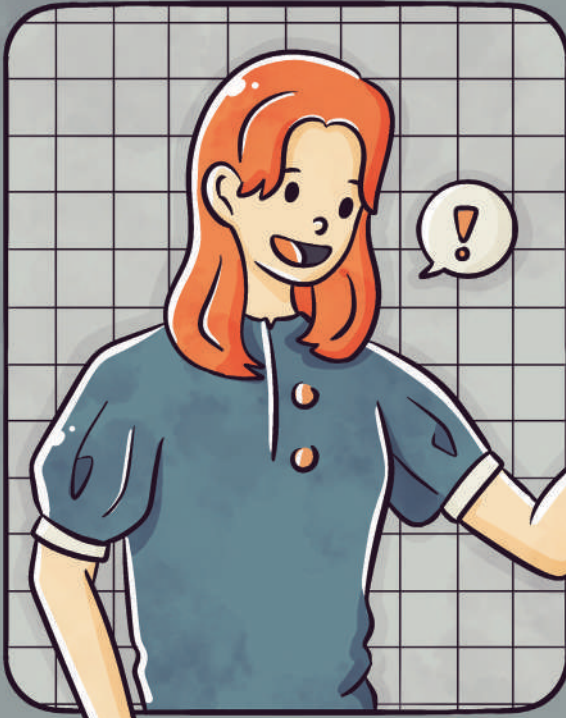


IJRS's Contributions to Evidence-Based Criminal Law Reform in Indonesia

No	Achievements	Description
01	Research on Impacts of RKUHP to Criminal Procedural Law	<p>Mapping impacts of provisions in the new KUHP that may be used as references to perform alignments with the future draft of Criminal Procedural Law Code (KUHAP).</p> <p>Partners: House of Representatives, (DPR), Ministry of Law and Human Rights (MLHR), TAF, AIPJ2</p>
02	Research on Implementation of Guideline of Prosecutor's Office 11/2021 and Guideline of Prosecutor's Office 18/2021 on Narcotics within the Region of Appellate Prosecutor's Office of DKI Jakarta	<p>Evaluating the implementation of Guideline of Prosecutor's Office 11/2021 and 18/2021 as an input to draft revision of narcotics guidelines in the future</p> <p>Partners: Prosecutor's Office of the Republic of Indonesia (especially Deputy Attorney General for General Offenses), TAF, AIPJ2</p>
03	Research on the Impact of the New Penal Code on Regulations regarding Restorative Justice	<p>This research is conducted to examine the impact of the new Penal Code on various internal regulations within law enforcement agencies, particularly regarding restorative justice</p> <p>Partners: Prosecutor's Office; National Police; Supreme Court, AIPJ2</p>

No	Capaian	Deskripsi
04	Drafting of Regulation of the Supreme Court on Guideline for Adjudicating Narcotics Cases	<p>This activity is performed based on results of IJRS's research on narcotics disparity that discover a disparity in narcotics offenses and non-uniformity of Panels of Judges in handling narcotics cases.</p> <p>Partners: Supreme Court of the Republic of Indonesia, AIPJ2</p>
05	Monitoring and Evaluation of Regulation of the Supreme Court (Perma) 1/2020 on Sentencing Guideline for Corruption Offenses	<p>This activity is performed to assess how far courts have complied and enforced Perma 1/2020 when adjudicating corruption offenses</p> <p>Partners: Supreme Court of the Republic of Indonesia</p>
06	The Preparation of Guidelines for Prosecutors regarding Prosecutorial Discretion	<p>Guidelines on discretion are needed to encourage prosecutors not to prosecute cases deemed unimportant from the perspective of utility.</p> <p>Partners ICJR; LeIP; Prosecutor's Office of the Republic of Indonesia (especially Deputy Attorney General for General Offenses), AIPJ2</p>
07	Advocacy for Draft Criminal Law Code (KUHP)	<p>Collaborative advocacy to provide input for the drafting of the Criminal Code Bill (RKUHP) based on evidence</p> <p>Partners: ICJR; LeIP; MLHR, House of Representatives</p>

No	Capaian	Deskripsi
08	Advocacy in Working Group for Restorative Justice	<p>An advocacy to ascertain provisions relating to restorative justice at law enforcement agencies are uniform and do not contain any misconception</p> <p>Partners: ICJR; LeIP; MLHR; Coordinating Ministry of Polhukam; National Development Planning Agency (Bappenas RI)</p>
09	Drafting of Regulation of Supreme Court (Perma) regarding Restorative Justice	<p>This activity is performed because there is no comprehensive restorative justice framework available within the scope of the Supreme Court</p> <p>Partners: ICJR; LeIP; Supreme Court of the Republic of Indonesia, AIPJ2</p>
10	Study relating to Conditional Sentence in KUHP	<p>This research is conducted to find out how far the conditional sentence mechanism may be utilized within the restorative justice framework in Indonesia</p> <p>Partners: ICJR; LeIP; MLHR; Coordinating Ministry of Polhukam; Bappenas RI</p>
11	Research on Corporate Criminal Liability	<p>This research is conducted to find out how far corporate criminal liability is enforced and its consequences to environmental issues</p> <p>Partners: ICEL</p>



IMPROVEMENT OF ACCESS TO JUSTICE AND PROTECTION OF VULNERABLE GROUPS



by: Arsa Ilmi Budiarti, S.Sos.
(Knowledge Management Manager of IJRS 2022-2023)

The year 2023 is not only celebrated as an important year for criminal law reform in Indonesia, but also for reinforcement of access to justice and protection of vulnerable groups in Indonesia. As we all know, Law on Sexual Violence Offenses (TPKS) was enacted in 2022 and it becomes an impressive breakthrough for handling sexual violence in Indonesia. Hence, in 2023, myriad activities were performed by various stakeholders, including civil society, to follow-up and ascertain TPKS Law may be optimally enforced. One of provisions that should be underlined in TPKS Law and may affect performance of law enforcement agencies is the classification of child marriages as a sexual violence and that act may be held criminally liable.⁷

In addition, it is important to discover how far TPKS Law may be enforced with the enactment of new KUHP that also addresses various enforcement of procedural law on offenses against decency. As a

7. Indonesia, *Undang-Undang No. 12 Tahun 2022 tentang Tindak Pidana Kekerasan*, Pasal 10

response, IIRS as a member of Working Group (Pokja) for Women and Children at the Supreme Court of the Republic of Indonesia carried out a study and internalization process of TPKS Law, New KUHP and how those frameworks may be utilized to guarantee protection for vulnerable groups undergoing legal issues. The need that arises from that study is to make adjustments to internal rules at the Supreme Court, including Perma No. 3 of 2017 on Guideline for Adjudicating Women Undergoing Legal Issues, and Perma No. 5 of 2019 on Guideline for Adjudicating Marriage

Dispensation Applications.

Hopefully, results of this monitoring and evaluation may serve as proofs for amending those policies in a more comprehensive manner. Not only affecting the Supreme Court, the existing TPKS Law may also affect performance of prosecution by the Prosecutor's Office. Furthermore, with the existence of Guideline of the Prosecutor's Office No. 1 of 2021 on Access to Justice for Women and Children in Handling Criminal Cases, the comprehension, as well



To ascertain the existence of effective policy reform, IIRS with PEKKA and also Pokja for Women and Children at the Supreme Court of the Republic of Indonesia perform joint monitoring and evaluation of the implementation of those two Perma in parallel.

as monitoring and evaluation of impacts from the enactment of TPKS Law to that regulation need to be performed.

Another issue that is essential to be highlighted is that TPKS Law also recognizes the Victim Trust Fund (VTF) mechanism as a form of compensation by the state if sexual violence offenders fail to pay financial restitution imposed upon them.⁸ This mechanism is important because according to IJRS's study, of all analysed decisions on sexual violence

cases, only 0.1% victims that receive restitutions.⁹

In reality, impacts from sexual violence are suffered by the majority of sexual violence victims, ranging from psychological, physical, economic, and medical impacts.¹⁰ This condition indicates the need of a mechanism that may guarantee victims to obtain restitutions. The VTF concept becomes a new and innovative solution for handling sexual violence in Indonesia, even though there are many provisions



Hence, IJRS with ICJR and also National Secretariat of FITRA are currently conducting a study on VTF as a reference for the government in ascertaining the implementation that adopts the victims' protection perspective.

8. *Ibid.*, Pasal 35

9. Arsa Ilmi Budiarti, et.al., *Refleksi Penanganan Kekerasan Seksual di Indonesia (Analisis Putusan Perkara Kekerasan Seksual 2018-2020)*, (Jakarta: IJRS, 2022), hlm. 119

10. *Ibid.*, hlm. 116



that need to be further clarified and detailed.

Asides from sexual violence issue, concerns on disability issue were rising in 2023. This is shown by the issuance of Guideline of the Prosecutor's Office No. 2 of 2023 on Appropriate Accommodations for Persons with Disabilities in Criminal Justice System. Throughout 2022, IJRS had performed assistances and discussions with the Prosecutor's Office and SIGAB, as well as PUSHAM UII to come up with a comprehensive policy on disability.

Hopefully, this gesture may be followed by other law enforcement agencies in creating a mechanism for handling persons with disabilities undergoing legal issues in integrated manner and adopting the perspective of inclusive protection. In addition, as mentioned above, with the enactment of new KUHP, the need for amending KUHP shall also arise. To ascertain inclusive protection for persons with disabilities, IJRS has compiled a study on criminal procedural law reform for persons with disabilities undergoing legal issues, which later may be used

as a reference by policymakers.

In addition to the Indonesian criminal policy, protection of vulnerable groups was also attempted to be covered in mechanisms for providing legal aids. The issuance of Regulation of the Minister of Law and Human Rights No. 4 of 2021 on Standards for Legal Aid Services contains protection guarantee for vulnerable groups that undergo legal issues and need legal aids. One of important provisions in that regulation is a requirement for legal aid providers to perform an assessment on legal aid receivers that are classified as vulnerable groups.¹¹

By performing that assessment, needs of vulnerable groups when undergoing legal issues may be identified. Unfortunately, up to currently, the definition

of vulnerable groups is still indeterminate and no consensus is reached, let alone their needs. Hence, IJRS with YLBHI, PBHI and LBH APIK Association arrange and perform a Legal Needs Survey for Vulnerable Groups. Results of this survey shall formulate the definition of vulnerable groups, namely groups that are unable to fulfil their daily needs, suffer from discrimination and stigmatization.

11. Menteri Hukum dan HAM, *Permenkumham No. 4 Tahun 2021 mengenai Standar Layanan Bantuan Hukum*, Pasal 3 ayat (2)

12. Arsa Ilmi Budiarti et.al., *Survei Kebutuhan Kelompok Rentan di Indonesia Tahun 2022*, (Jakarta: IJRS, 2023), hlm. 29



Moreover, various needs of vulnerable groups are identified, those include legal aids and supporting services when undergoing legal issues.¹²

A further study indicates that to be able to provide legal aids and supporting services in question, legal aid budget that adopts the perspective of vulnerable groups is also necessary.

Those measures of reinforcing legal aids for vulnerable groups received an appreciation on international scope by being crowned as the 1st Asia Pacific Winner for Open Government Partnership (OGP) Awards 2023, in Talinn, Estonia. This award offers a motivation to continue performing reinforcement of legal aid mechanisms for vulnerable groups.

Under the auspices of Open Government Indonesia, IJRS has performed series of advocacies and joint activities with the Civil Society Coalition to encourage Indonesian government transparency, especially in the sector of access to justice. Access to justice that is broadly available and reachable by all parties serves as a manifestation of government transparency in creating a space for the community to access justice needed by them.





Hence, until now, IJRS, LBH APIK Association, PBHI and also the National Law Development Body (BPHN) that act as executing partners of commitments in the 2023-2024 National Action Plan (RAN) of Open Government Indonesia (OGI) continue to ascertain the reinforcement of legal aids for vulnerable groups.

Provision of justice to the community may boost higher trust to the government, prove the implementation of check & balances mechanism for government accountability, and realize the fulfilment of human rights. To realize this aspiration, an extensive journey needs to be undergone with various parties through countless media.

OGI becomes a channel for the civil society to collaborate with the government to establish policies that match with existing needs in the community. IJRS with PBHI and LBH APIK Association endeavour to carry out commitments in ascertaining accessibility and accountability of the justice system, expansion of legal aids for vulnerable groups, and reinforcement of access to legal aids in general.¹³

13. Kementerian PPN/Bappenas RI dan Sekretariat Nasional Open Government Indonesia, Rencana Aksi Nasional Open Government Indonesia 2023-2024, (Jakarta: Bappenas RI, 2023), hlm. 54-66

Asides from ascertaining the implementation of government transparency through OGI, access to justice for the community is attempted to be expanded through legal empowerment measures.



This measure is in line with the concept of access to justice incorporated in the Access to Justice Index, namely the importance of public legal capacity aspect.¹⁴ Without public capacity to access existing legal services, then it would be difficult to achieve justice that is needed. Hence, sustainable public capacity building through the legal empowerment mechanism is important to be supported. IJRS with PEKKA and also the Legal Empowerment Network Southeast Asia (LEN-SEA) have performed series of legal empowerment activities in Indonesia. Those activities were started with a research on legal empowerment needs indicating legal empowerment conditions and measures that are feasible to be taken. Such evidence-based advocacies shall be further encouraged to provide legal empowerment that is appropriate and in line with existing conditions in the community.

All efforts to reinforce vulnerable groups and access to justice need to be maintained and collaborated with various parties. Not only that, those achievements must always be monitored, measured and

14. Dio Ashar Wicaksana, et.al., *Indeks Akses terhadap Keadilan di Indonesia Tahun 2019*, (Jakarta: IJRS, 2020), hlm. 16

evaluated. The involvement of IJRS in continuing the measurement of Access to Justice Index in 2019 is performed through initiatives from the Directorate of Law and Regulation of Bappenas RI and Masyarakat Pemantau Peradilan, Faculty of Law of Universitas Indonesia (MaPPI FHUI). Up to currently, they have launched the 2021 Access to Justice Index and 2021 Legal Development Index. Results of those two indexes are important to be studied further on how far those findings may be understood, improved, and followed-up by relevant Ministries/Agencies.



Lastly, establishment of new regulations and policies or reinforcement of those frameworks in 2023 need to be highly celebrated and appreciated, because it is not easy for us, as a non-government organization, and also other civil society partners, to be directly involved in amending policies. Hence, maintenance, evaluation, and assistance measures need to be continued to ascertain access to justice and protection of vulnerable groups that are broader, more inclusive, and more effective.

IJRS' Contributions to Reinforcement of Access to Justice and Protection of Vulnerable Groups

No	Achievements	Description
01	Monitoring and Evaluation of Regulation of the Supreme Court (Perma) 3/2017, Perma 5/2019 and Prosecutor's Guideline (Pedoman) 1/2021	<p>This activity is performed to identify the implementation of handling of women and children by judges in court proceedings according to Perma 3/2017, Perma 5/2019 and Pedoman 1/2021</p> <p>Partners: Supreme Court of the Republic of Indonesia, Prosecutor's Office PEKKA, National Secretariat of OGI, AIPJ2</p>
02	Internalization and Study on TPKS Law, New KUHP and Bangkok Guidance for Judges	<p>This activity is performed to assess and submit development and substances from the enactment of TPKS Law, New KUHP and Bangkok Guidance 2023 in relation to women and children to Judges</p> <p>Partners: Supreme Court of the Republic of Indonesia, AIPJ2</p>
03	Research on Victim Trust Fund	<p>This research is conducted to further observe how far victim trust fund mechanism may be implemented and needs that have to be considered</p> <p>Partners: ICJR; National Secretariat of FITRA, OSF</p>
04	Research on Disparity in Sexual Violence Cases	<p>This research is necessary to answer how far unwarranted disparity exists in cases of sexual violence offenses</p> <p>Partners: Supreme Court of the Republic of Indonesia, AIPJ2</p>

No	Capaian	Deskripsi
05	Training in Law on Sexual Violence Offenses for Advocate Organizations	<p>This training is held as a response to the issuance of TPKS Law and the importance of the role of advocates as an actor in the criminal justice system.</p> <p>Partners: Advocate Organizations (AAI, KAI, Peradi RBA, Peradi SAI, and Peradi Soho), TAF</p>
06	Development of a Module and Training in Sexual Violence Offenses and Training of Trainers with Education and Training Body (Badiklat) of the Prosecutor's Office of the Republic of Indonesia	<p>This activity is performed to provide a guideline and capacity building for Prosecutors relating to gender issues & TPKS Law that may be shared further to other Prosecutors later on in Training for Prosecutor Candidates</p> <p>Partners: Training and Education Centre of Prosecutor's Office, AIPJ2</p>
07	Legal Empowerment based on Community Needs in Bangkalan City, Madura, Jawa Timur	<p>This activity is performed through a study on empowerment needs in the community to provide empowerment relating to issues that are needed by the community</p> <p>Partners: PEKKA. LEF</p>
08	Development of Information and Data Portal: 'Kata Hukum' to Expand Access to Justice	<p>This activity is performed to provide a reliable legal information and data portal to ease justice seekers in obtaining necessary answers to issues that are experienced</p> <p>Partners: AIPJ2</p>

No	Capaian	Deskripsi
09	Legal Review on Implementation of Law No. 21 of 2007 on Eradication of Trafficking in Persons Offenses (PTPPO Law) in Indonesia	<p>This activity is performed to review the implementation of PTPPO Law in Indonesia, especially on how such Law intersects with other laws and regulations</p> <p>Partners: IOM</p>
10	Study on Anti-Discrimination Bill	<p>This study is conducted to further assess how far the anti-discrimination concept may be implemented in Indonesia, and types of efforts that may be performed to reinforce anti-discrimination legal basis in Indonesia</p> <p>Partners: CRM Consortium</p>
11	Study on Role of Legal Empowerment by Community in reinforcing Access to Justice for Women Undergoing Legal Issues in Indonesia	<p>This study is conducted to map existing achievements and challenges of legal empowerment in Indonesia, especially in terms of encouraging access to justice for women</p> <p>Partners: Alternative Law Groups (ALG)</p>
12	Training in Guideline of the Prosecutor's Office 1/2021 on Women and Children for Advocate Organizations and Legal Aid Organizations	<p>This activity is performed to disseminate information on Guideline of the Prosecutor's Office 1/2021 to advocates and legal aid providers, to make the guideline feasible to be implemented in handling offense cases involving women and children</p> <p>Partners: PBHI; Advocate Organizations; Legal Aid Organizations, Legal Development Agency MLHR, TAF</p>

No	Capaian	Deskripsi
13	Drafting of Guideline of the Prosecutor's Office No. 2 of 2023 on Appropriate Accommodations and Accessible and Inclusive Case Handling for Persons with Disabilities in Justice System	<p>Drafting of a guideline is performed as a form of commitment to guarantee access to justice and protection for persons with disabilities undergoing legal issues, especially those when undergoing prosecutorial process in criminal cases</p> <p>Partners: Prosecutor's Office of the Republic of Indonesia; SIGAB; Pusham UII, AIPJ2</p>
14	Study on Criminal Procedural Law Reform for Persons with Disabilities Undergoing Legal Issues	<p>This study is conducted to map protection needs of persons with disabilities in light of the introduction of new KUHP</p> <p>Partners: Rutgers WPF</p>
15	Legal Needs Survey on Vulnerable Groups in Indonesia	<p>This research is conducted to identify needs of vulnerable groups when undergoing legal issues, including an explanation on parties that are classified as vulnerable groups</p> <p>Partners: PBHI; YLBHI; LBH APIK Association; Legal Development Agency MLHR, NCHR</p>
16	Qualitative Research on Impacts from Covid-19 to Implementation of Justice System Digitalization for Women Undergoing Legal Issues	<p>This research is conducted to identify challenges faced by women in accessing justice during Covid-19 and innovations that occurred in the justice sector to respond those challenges</p> <p>Partners: LBH APIK Association, UN Women</p>

No	Capaian	Deskripsi
17	Preparation of Guideline on and Training in Monitoring and Evaluation of Policies Relating to Women and Children	<p>This activity is performed to build capacity and encourage the performance of joint monitoring and evaluation to ascertain policies relating to women and children have been properly implemented.</p> <p>Partners: PEKKA, AIPJ2</p>
18	Preparation of Module on and Training in Standards for Legal Aid Services (Starla)	<p>This activity is performed to build capacity of legal aid providers in providing legal aid services that adopt the perspective of vulnerable groups</p> <p>Partners: PBHI; YLBHI; LBH APIK Association; Legal Development Agency MLHR, National Secretariat of OGI NCHR</p>
19	Research on Online Portal that Provides Legal Aid Information	<p>This research is conducted to identify needs and challenges on using an information portal to expand public access to justice</p> <p>Partners: PBHI; BPHN; Supreme Court of the Republic of Indonesia; National Secretariat of OGI, TIFA Foundation</p>
20	Involvement in the drafting and measurement of the Legal Development Index (LDI)	<p>The LDI is the only comprehensive measurement that assesses the achievements of legal development in Indonesia. Measuring and refining the IPH can drive more targeted and beneficial government progress reports in the long term.</p> <p>Mitra: Bappenas RI, MaPPI Faculty of Law Universitas Indonesia, AIPJ2</p>



PUBLIC GOVERNANCE REFORM FOR BETTER INDONESIAN LEGAL DEVELOPMENT



by: Adery Ardhan Saputro, S.H., LL.M.
(Deputy Director of Programs of IJRS 2022-2023)

The Indonesian Government, under the 2020-2024 National Medium-Term Development Plan (RPJMN), has stressed that one of focuses in Indonesian development policies is facing the complexity of challenges in bureaucracy services and law enforcement.¹⁵ Those challenges include several strategic issues faced by Indonesia at the moment, including:¹⁶

- 01** **Professionalism of public governance systems**, such as inefficient decision making due to lengthy organizational tiers, and political interventions specifically from Regional Heads in terms of employment management.
- 02** **Lack of competence and educational level of Civil State Apparatus (ASN)**, especially those that are positioned outside of Java Island, including the distribution of employees that is not based on regional needs.
- 03** **Welfare state of ASN that needs to be improved** through a welfare system.
- 04** **Overlapping duties and functions** among central government agencies.

15. Presiden Republik Indonesia, Peraturan Presiden Republik Indonesia No. 18 Tahun 2020 tentang Rencana Pembangunan Jangka Menengah Nasional (RPJMN) Tahun 2020-2024, Lampiran 1, Hal. VIII.5

16. *Ibid.*, hlm. VIII. 8 - VIII.9

05

High rate of public complaints on public services. Referring to data provided by Ombudsman, there is an increase in total solicited reports from 6,859 reports (2015) to 8,314 reports (2018), and the majority of them are in respect to substantial delay in process and deviation of procedures.

06

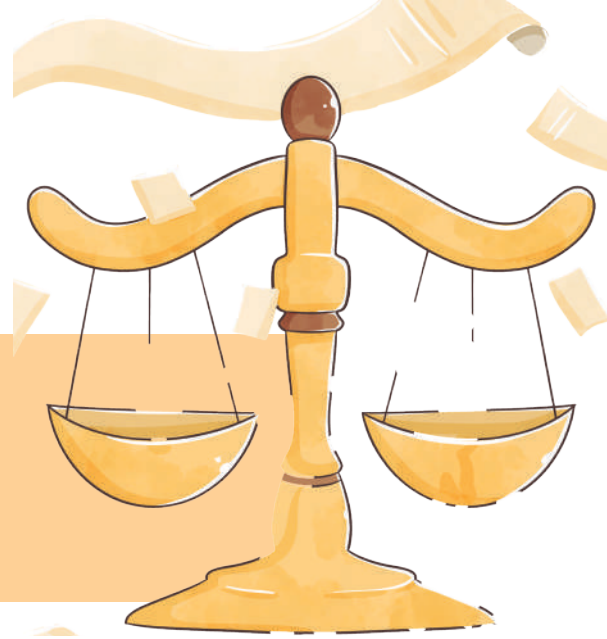
Issues on internal control system and corrupt practices still frequently occur. These issues require an acceleration on system integrity and moving forward with a planning and budgeting system that is more oriented to results that support development goals.

Hence, in facing those challenges, the Indonesian Government through the 2020-2024 RPJMN has established the direction of policies and strategies to reinforce bureaucracy reform and good public governance, in the form of:

1. **Strengthening the implementation of ASN management**, through: implementation of ASN national talent management, upgrade of ASN merit system, simplification of organizational tiers, and administration of functional positions;
2. **Administering institutions and business processes**, through: institutional administration of government institutions and implementation of integrated SPBE;
3. **Reforming the performance accountability system**, through: expansion of integrity system implementation, reinforcement of bureaucracy reform management, and accountability of organizational performance, as well as reforming planning and budgeting systems;
4. **Transformation of public services**, through: electronic-based public services (e-service), reinforcement of public oversight on performance of public services, encouragement of innovative ecosystems, and improvement of integrated services.



Within the context of legal development, reform and governance of law enforcement agencies constitute a pillar to measure legal Development Index (2021)



Those pillar assessed variables that are encompass (1) budget adequacy, (2) human resources management at law enforcers, (3) availability of infrastructures and facilities, (4) case handling procedures, and (5) public trust.¹⁷ Overall, the score for legal institution pillar reaches 0.65 with variables of human resources management and case handling procedures highlighted because they contribute scores of 45.5 and 50.3 respectively within the scale of 1-100.¹⁸

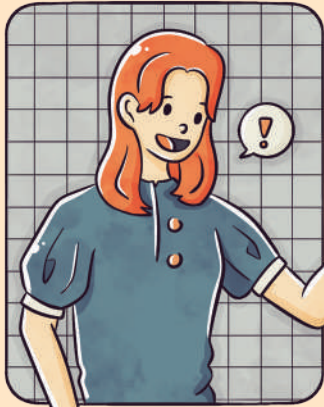
In measuring the variable of human resources (SDM), an emphasis should be given on military culture within law enforcement institutions, resulting in reform of law enforcement agencies in terms of SDM management to be hampered. A very hierarchal work relationship also contributes to the issue, where low-level personnel tend to refrain from raising critics or different opinions due to greater loyalty to their superiors instead of the organization where they work at. In addition, this military culture also potentially causes promotional process and assignment of employees at law enforcement institutions to be far from accountable.¹⁹

17. Kementerian PPN/Bappenas RI & MaPPI-FHUI, *Indeks Pembangunan Hukum di Indonesia Tahun 2021*, (Depok: UI Publishing, 2023), hlm. 51-52

18. *Ibid*, hlm. 34

19. *Ibid*, hlm. 55-56

Meanwhile, measurement of the case handling procedures variable is still constrained by overlapping administrative data on case handling, for example, the utilization of Information-Technology-Based Integrated Criminal Justice System (SPPT-TI) that is far from optimum ²⁰



Another context within the public governance aspect, the Indonesia Judicial Research Society (IIRS) also underlines the management aspect of case and legal aid budgets that is based on needs.

According to findings of a research conducted by Seknas Fitra and IIRS (2019), low disbursement of case budget is due to incomprehensive planning, therefore the budget allocation cannot be disbursed because no activities performed. The comprehensiveness of planning refers to a situation where budget is allocated not based on actual existing needs at Work Units (Satker) as the ones that expend the budget.²¹ Moreover, different characteristics of cases in every Indonesian region due to types of offenses, number of cases, and demographic condition of the region must be taken into considerations.

Similar findings are also found in the planning of legal aid budget for the implementation of Law No. 16 of 2011 on Legal Aids.

20. *Ibid.*, hlm. 60

21. Seknas Fitra & IIRS, *Laporan Penelitian Meningkatkan Kualitas Penanganan Perkara Melalui Penganggaran Berbasis Kinerja di Kejaksaan RI*, (Jakarta: Seknas Fitra, 2019), hlm. 36

Those findings show that the current legal aid budget does not match with existing needs in the implementation stage. For instance, the component of litigation legal aids in the current budget is higher than the component of non-litigation legal aids, even though the component of non-litigation legal aids poses an important factor and is quite high demand.²²

Firstly, ascertaining the existence of periodic evaluation measurements to assure success rates of established policies. The

measurement through Legal Development Index conducted by the Ministry of PPN/Bappenas RI may serve as a measurement tool.

Secondly, law enforcement institutions must establish an analysis of positions and workloads for every SDM in their institutions that is adjusted to primary duties and more professional functions and prioritizing a humane approach, rather than using the military approach.



Hence, IJRS believes that in the future, there are strategies needed to ascertain bureaucracy and public governance reform to affect better legal development.

22. Arsa Ilmi Budiarti, et al, *Kebutuhan Anggaran Bantuan Hukum yang Berperspektif Kelompok Rentan*, (Jakarta: IJRS, 2023), hlm. 72

Thirdly, upgrade of case handling database system to be integrated among law enforcement institutions, as well as provide accountable and accessible data for the community and justice seekers.

Lastly, planning of law enforcement and legal aid budgets that matches the needs, including data registration that is adjusted to practical needs obtained empirically through field studies.



IJRS's Contributions to Public Governance Reform for Better Indonesian Legal Development



No	Achievements	Description
01	Study and Advocacy on Legal Aid Budget that Adopts the Perspective of Vulnerable Groups	<p>This activity is performed by an Assessment Team formed by BPHN that aims to map needs of legal aid budget for vulnerable groups in accordance with their needs</p> <p>Partners: PBHI; YLBHI; LBH APIK Indonesia Association; National Secretariat of OGI, TAF</p>
02	Study on Analysis of Positions and Workloads of the Prosecutor's Office of the Republic of Indonesia	<p>This activity is performed to map the analysis of position needs and workloads of personnel at the Prosecutor's Office of the Republic of Indonesia.</p> <p>Partners: Prosecutor's Office of the Republic of Indonesia, PT Sinergi</p>
03	Supports to the Implementation of Open Government Partnership in Indonesia by Adopting Co-Creation Principle	<p>This activity serves as an assist to the National Secretariat of Open Government Indonesia (OGI) to reinforce co-creation principle between civil society and the government in strengthening the legal basis for the implementation of the 2023-2024 RAN and involvement in international forums</p> <p>Partners: National Secretariat of OGI at Bappenas RI, Civil Society Coalition for Open Government Indonesia.</p>



ENCOURAGING AN ACCOUNTABLE, PROFESSIONAL CIVIL SOCIETY THAT GENERATES POSITIVE CHANGES



by: Bestha Inatsan Ashilla, S.H.
(Deputy Director of Internal Affairs of IJRS 2022-2023)

Civil society organizations refer to a space where the society may supervise state authority through advocacy measures in the event of realizing social and economic justice values. Civil society organizations in Indonesia play a pivotal role in encouraging political, economic and social reforms, including issues relating to women's rights, freedom of information, anti-corruption and religious tolerance. They also give strategic contributions in pushing sustainable economic growth and decreasing poverty rate.²³

The 2015 NSCC report states that for the past years, the government and private parties consider that civil society organizations or non-government organizations do not employ any robust performance and financial management systems, let alone accreditation or certification system that is capable of providing information on performance and documentation of progress of results from programs that are carried out.²⁴ Civil society organizations on national level more frequently share their financial statements

23. Megan McGlynn Scanlon dan Tuti Alawiyah, *The NGO Sector in Indonesia: Context, Concepts, and an Updated Profile*, hlm.1, diakses di <https://www.ksi-indonesia.org/assets/uploads/original/2020/02/ksi-1580493787.pdf>

24. *Ibid.*, hlm. 9

and results of programs to the public, and audits are more frequently performed in internal interests rather than in interests of donors, if compared to organizations on regional level.²⁵



There are various challenges faced by civil society organizations, for instance, issues on funding, capacity of human resources, networking, leadership, and to some extent, organizations are demanded to increase their expertise capacity to give tangible contributions in encouraging development in Indonesia.²⁶

Other challenges faced by civil society organizations are limited accountability and management capacity, lack of resources and opportunities to build capacity of staffs, lack of networks and networking opportunities between institutions, and obstacles in reaching stable funding. An upgrade in human resources management, capacity building of personnel, and leadership practices in civil society organizations may contribute to better organizational capacity to

25. *Ibid.*

26. Megan McGlynn dan Tuti Alawiyah dalam Arya Swarnata et.al., *Laporan Penelitian Smeru: Survei Kapasitas Penelitian Lembaga Swadaya Masyarakat*, (Jakarta: The Smeru Research Institute, 2021) hlm. 1

achieve better organizational performance.²⁷ According to a research conducted by SMERU Institute relating to Survey on Capacity of LSM Researches, supports to upgrade the capacity of civil society organizations in terms of organizational management are necessary, especially in aspects of human resources and managerial skills.²⁸

In a research report written by Tuti Alawiyah, one of the findings indicates that lack

of staffs in general and lack of skilled staffs, insufficient wages and lack of career path for staffs, lack of leadership regeneration affect institutional capacity to retain staffs, provide capacity building opportunities and train new leaders. Those factors may determine the institutional capacity in running programs effectively and support institutions in achieving their goals and long-term sustainability.³⁰

Current Indonesian socio-economic and political contexts urge civil society organizations to work in competitive climate, therefore performance upgrade is needed to enhance quality of programs to be optimum in encouraging their social transformation goals.²⁹



27. Tuti Alawiyah, *Tren, Tantangan dan Strategi dalam Manajemen Sumber Daya Manusia dan Regenerasi Kepemimpinan LSM di Indonesia*, hlm.1, diakses di <https://www.ksi-indonesia.org/assets/uploads/original/2020/02/ksi-1580492300.pdf>
28. Arya Swarnata et.al., *Op.Cit.*, hlm. 40
29. Tuti Alawiyah, *Op.Cit.*, hal.1
30. *Ibid.*, hlm. 2

Issues relating to human resources, including quality of staffs and capacity building are important aspects for internal organizational performance and for enhancing trust from external parties, including stakeholders. Civil society organizations encounter myriad obstacles due to limited resources that might affect effectiveness of organizations in achieving their goals.³¹ Expecting civil society organizations to perform their moralistic roles as socio-cultural capital providers certainly requires a standard.



An organization needs to be sound, robust and credible to be able to perform their tasks properly. Organizational governance serves as a crucial agenda to create a sound, robust organization that is capable of generating greater contributions.³²

Usually, development partners assess civil society organizations from the aspects of technical management, legality, accountability and transparency. Performance assessment of an organization may be viewed from the aspects of financial, internal operation, satisfactory level of staffs, satisfaction of stakeholders and beneficiaries, and time dimension.³³ Civil society institutions/organizations have to be internally robust to optimize their role as the equalizer of state hegemony, to

31. *Ibid.*

32. Fajar Nursahid, *Membangun Organisasi Masyarakat Sipil yang Sehat dan Akuntabel: Perkumpulan dalam konteks Gerakan Sosial dan Pentingnya Tata Kelola Organisasi*, hlm. 4 diakses di https://www.academia.edu/44063268/Membangun_Organisasi_Masyarakat_Sipil_yang_Sehat_dan_Akuntabel

33. Rustam Ibrahim, et.al., *NGO Governance and Accountability in Indonesia: Challenges in a Newly Democratizing Country*, 2005, diakses di https://www.icnl.org/wp-content/uploads/Indonesia_Peter_NGO-accountability-in-Indonesia-July-05-version.pdf

have bargaining power against the state and to be able to participate in the establishment of development policies relating to livelihood of the general public.³⁴

In its development in the past 5 years, IJRS certainly also encountered many obstacles and challenges mentioned above.

We also recognize that in order to manifest institution's vision and missions, and to be a civil society organization that gives impacts to the general public, especially in encouraging justice reform, IJRS needs to continue making efforts and commitments to improve its management system, encouraging capacity building of institution's personnel and managerial skills.



These measures are realized by establishing varied SOP and internal systems, capacity building for staffs, financial audits, preparation of financial statements, improvement of KPI-based performance assessment systems, and recruiting a handful of consultants to develop our internal systems to make an institution that is more professional, accountable and transparent. These measures are constantly performed to ascertain the sustainability of our institution and to lead IJRS as a sound, robust and credible institution that is trusted by stakeholders and partners.

34. Cholisin, *Dinamika LSM di Indonesia dan Kontribusi Terhadap Perkembangan Demokrasi*, Jurnal UNY Vol. 26 No 1 (1998), htm. 1

IJRS's Contributions to Encourage an Accountable, Professional Civil Society Organization that Generates Positive Changes

56

No	Achievements	Description
01	Establishment and Revision of Internal Rules of the Institution	<ul style="list-style-type: none"> • Decree of Executive Director No. 18/IJRS/ SK-Peraturan/VIII/2023 on Rules Relating to Advanced Studies during Employment Period • Decree of Executive Director No. 19/ SK/IJRS/SK-Keuangan/VII/2023 on Provisions on Reimbursement Mechanisms • Decree on Internship Rules • SOP on Institution's Investments • Revision of internal SOP: rules of leaves for members of executive body, maximum standard fees, and others.
02	New Batch of Internships	<p>IJRS admitted 5 university students to undergo internships or working-study programs that are originated from the Faculty of Law of Universitas Indonesia. They were involved in researches relating to corruption issues and women and children issues. In addition, there is a university student originated from the Faculty of Social and Political Sciences of Universitas Brawijaya who was involved in a research concerning community legal empowerment.</p>

No	Achievements	Description
03	Personnel Capacity Building	<p>There are approximately 11 IJRS's personnel who have received various capacity building, both supported by internal and external parties. Trainings enrolled in 2023 consist of various topics, including optimization of institutional branding, communication or public speaking skills, payroll management, Microsoft Excel and trainings relating to legal issues. (data are attached)</p>
04	Development and Improvement of Institution's Internal Repository	<p>The IJRS's Internal Repository is developed using Google Workspace system. This system creates management, use, storage, and reuse mechanisms of knowledge products owned by IJRS in sustainable manner. In its utilization, the system is also equipped with knowledge management guidelines prepared by the knowledge management team</p>
05	Other Institutional Improvements	<ul style="list-style-type: none"> • Partnership with a Human Resources consultant to improve institutional systems, including formulation of career path system, wage standard, and system for assessing performance based on KPI. • Partnership with a tax consultant to produce fiscal equalization worksheet, annual Tax Return of Corporate Income Tax and profile of IJRS to fulfil any taxation obligations. • Constitution of Adjunct Researchers and Expert Body. • Audit of financial statements.



**Life at
IJRS**

Get-Together between Personnel and Institution Partners

We held a communal iftar (breaking of the fast) at the IJRS office. Additionally, we produced TikTok content with a theme related to iftar on that day. Furthermore, we organized a Halal Bihalal gathering at Sarwono's House, inviting our partners. This Halal Bihalal event also served as a meeting forum with our working partners to foster closer collaboration in the future.

Involvement in International Forums

Throughout 2023, we were actively involved in learning and sharing experiences in various international forums in the fields of access to justice (ASEAN Justice Innovation Forum, Bangkok; 32nd CCPCJ, Vienna), government transparency (OGP Summit, Estonia), advocacy against the death penalty (South-East Asia Advocacy Program on Drug Policy, London), and legal empowerment (Grassroots Social Justice Network, Philippines).

Organization Fun Outing for Personnel Productivity Enhancement.

After working diligently for one year long in conducting researches and advocacies, we went for an outing in Bali. This outing celebrates a moment for IJRS's team members to know each other more because there are new researchers who just joined IJRS.

Internal Sharing Session

Not only performing external programs, we also organized internal activities, such as an internal sharing session called OBSERVASI (Exciting Discussion for Evaluation). The first OBSERVASI's theme was "Theory of Change: Planning and Reporting Programs", with senior researchers as resource persons.

The Perspective of Collaboration as the Organizational Work Culture

In 2023, marks a turning point where IJRS promotes collaboration as a primary principle in conducting every aspect of work, from implementing programs with external parties, branding the institution, to strengthening internal institutional capacity. This collaboration also drives more impactful outcomes.

Participatory Social Media Content Creation

In developing existing social media content, IJRS continues to strive to involve the roles of all personnel within the institution, including researchers or other supporting teams. We believe that the space for building personal branding needs to be supported by the institution. Therefore, this can contribute to strengthening the reach of IJRS's work itself.

Reflection on 5 Years of IJRS

In 2023, IJRS also celebrates its 5th anniversary. During this milestone, IJRS collects testimonials from partners and compiles them into a video to serve as a reminder of IJRS's past achievements. Internally, IJRS also reflects on its accomplishments and future direction in a Work Meeting

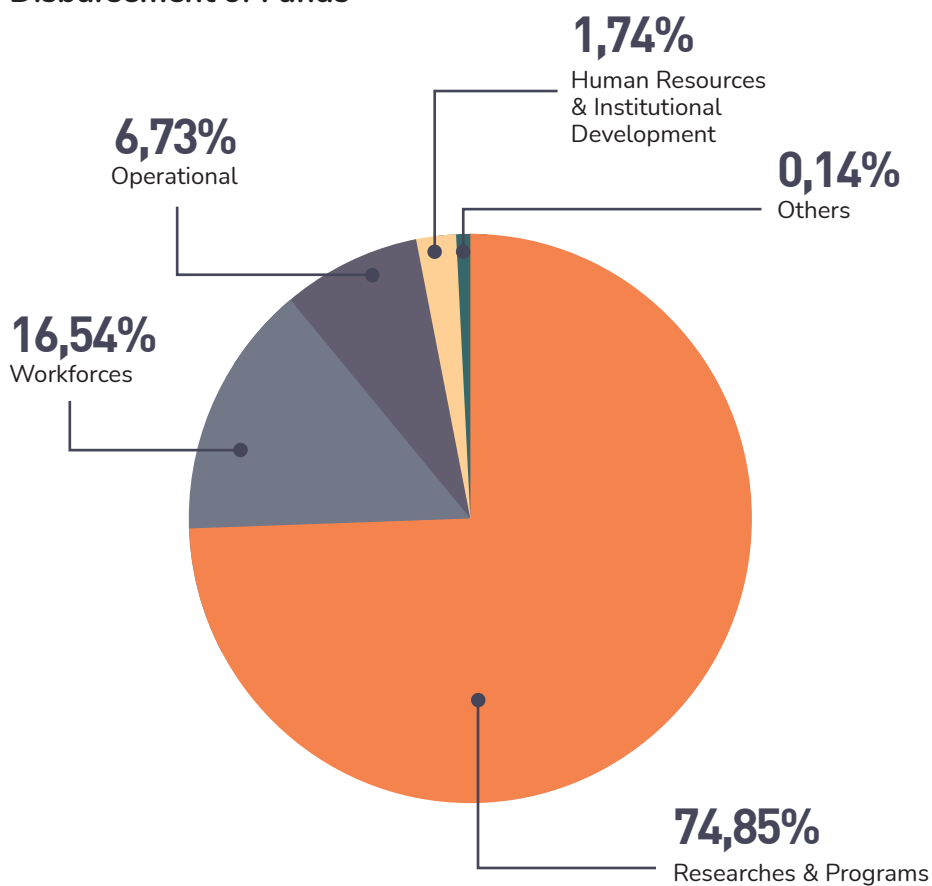
Embracing Diversity in Personnel Composition

Since its establishment, IJRS has always promoted diversity within its ranks, not only in terms of educational backgrounds but also age and other personal profiles. For instance, nearly half of our personnel are from Generation Z. Moreover, we strive to prioritize equal representation and opportunities for female personnel and those from diverse backgrounds.

FINANCIAL MANAGEMENT

Total managed funds in 2023
14,816,328,270

Disbursement of Funds



EFFORTS FROM CIVIL SOCIETY ORGANIZATIONS TO DISSEMINATE INFORMATION THROUGH BRANDING STRATEGIES



by: Neka Rusyda Supriatna
(Media and Communication Staff at IJRS)

After conducting numerous researches and advocacies, it would be unfortunate if outputs from our researches and advocacies are only incorporated in the form of paper. The public should also be informed with our work results as a civil society organization. Imagine if our research outputs only take form as books, it is likely that our research outputs will only be read by a small number of people who search reference materials for similar research topics.

We must shift our mindset to transform our research outputs into media other than books, and make a habit of creating summaries of core and significant information from our researches into infographics that are more engaging to be viewed and read. By doing those activities, we can make our works fascinating to be viewed and read by the public, more so if they are disseminated through social media.

Civil Society Organizations may also utilize social media to disseminate information in various forms, including sharing educational contents, organizing online campaigns or online advocacies, and spreading information relating to other social activities that are adjusted to needs

of each organization.



Social media are more than mere apps, they function as a two-way communication media between us as information providers and followers that are our audiences.

Hence, social media may also function as a communication mean because they are equipped with tons of communication features, including Direct Message, Comment/Reply, or Share, that enable two-way communication to be performed. Disseminating information certainly would be very efficient and impactful if civil society organizations may collaborate together. The collaboration may take form as producing creative ideas, maintaining solid relationship between organizations, and creating bigger reaches and impacts because those information and contents are shared by many organizations.

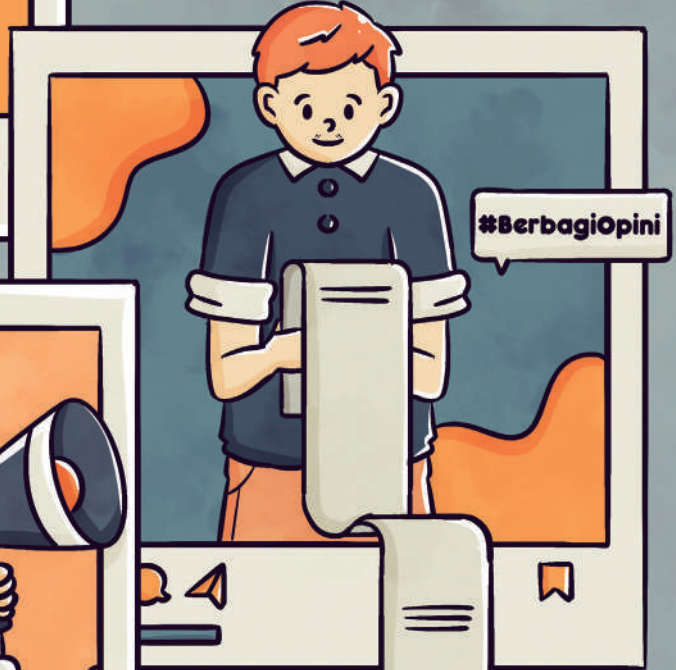
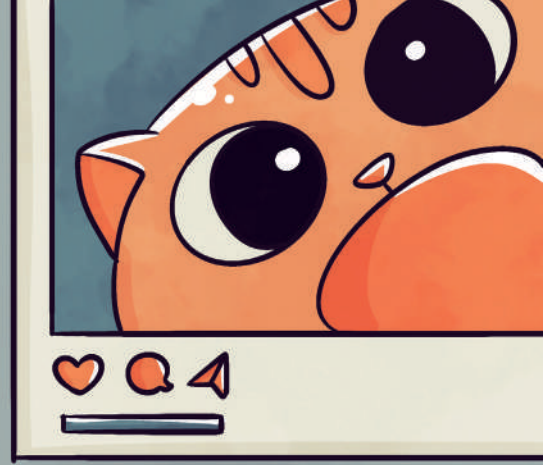
In addition, it is also important for Civil Society Organizations to determine their branding strategies. Not only big companies or government agencies that need branding, Civil Society Organizations too. This branding goes way beyond form and colour of a logo, this includes a discipline process used to build awareness and expand customer loyalty. Civil Society Organizations need to formulate an

image that they wish to demonstrate and be associated with by the community.

Those aspects that would become a niche or distinguishing factor between our organization with others. Branding is also important to give an impression that our organization is a professional organization.



The more we are renowned as a professional organization by the community, when we spread information, either educational, advocacies, social activities or funding campaigns, we shall get public attention and trust. The community will also be interested to join our invitation or call-to-action that we initiate on social media. Those are reasons on why it is important for Civil Society Organizations to create branding strategies.



IJRS dalam Media





I. SOCIAL MEDIA

Remaining the same with previous years, Instagram still becomes the leading platform for us to disseminate information on activities that we are currently performing and education relating to legal issues. The Instagram platform also functions as our branding media. We wish to be known as a professional institution that operates within the sectors of evidence-based legal researches and advocacies. The following are three contents on our Instagram that yield positive impacts to our followers and collaborated partners, among others:

2023 International Women's Day Campaign – Prevent Child Marriages



Our 2023 International Women's Day (IWD) campaign promotes the theme 'wonderful women who prevent child marriages' that took place on 18 March 2023 – 5 April 2023. During the 2023 IWD campaign, IJRS collaborated with 10 CSO and 1 media, namely: Rumah Faye, Rumah KitaB, ICJ Makassar,

Yasera Indonesia, Plan Indonesia, GLA Indonesia, Tanoker Ledokombo, Flower Aceh, Sahabat Kapas, and KBR.id.

Outputs from this campaign are as follows:

- This campaign produces 6 contents with total engagements of: 10,426 Reaches, 602 Likes, and 113 Shares.
- 72 new Instagram followers during the campaign period
- Giveaway content in this campaign also supports local Micro-, Small-and-Medium Enterprises (UMKM) and local Indonesian Female illustrators, namely: Alixos, Halobale, and Sovlo
- This campaign potentially creates further coalition and collaboration on prevention of child marriages. An example of further collaboration that has been performed is an Instagram Live session between IJRS and Sahabat Kapas that uses the theme of 'Dispensation of Child Marriages' with two of our researches acting as speakers.

IJRS x The Conversation “Mario Dandy’s Case: incorrect implementation of restorative justice – victim’s restitution shall not cease criminal process against the offender”

This content shines an ‘enlightenment’ to us regarding restorative justice. Three IJRS’s researches: Matheus, Aisyah, and Arianda wrote an article published on The Conversation media addressing restorative justice issue that should have considered interests and position of the victim, rather than merely stopping the case.

This content receives 288 likes, 51 saves, 22 shares, 81 profile visits on Instagram and its engagement rate reaches 0,115.



Educational content of #JurnalRiset titled 'Quantitative Research vs Qualitative Research'

IJRS brands itself as a research and advocacy organization within the legal sector and one of our missions is to give education to the community, that is the trigger for us to produce contents using the theme #JurnalRiset. The goal of #JurnalRiset contents is to provide information relating to social researches that adopt various perspectives, not only law, because multi-disciplinary researches are frequently conducted recently and those certainly will enrich substances of researches that are going to be conducted.



One of #JurnalRiset contents that is quite successful is the content titled 'Quantitative Research vs Qualitative Research' that is presented attractively by talents from IJRS's researchers, Gladys and Bunga. This video content is quite simple in addressing differences between quantitative and qualitative research methods, but it is packaged enticingly using the sketch video trend that is usually consumed by Gen Z. This content receives 169 likes, 99 shares, 11+ hours of watch time, and engagement rate of this content reaches 0.298. Those figures show that a simple content with catchy delivery is engaging for our followers.

II. ENGAGEMENTS ON SOCIAL MEDIA

data in this subchapter
were collected on 31
October 2023

INSTAGRAM



A. Demography of Followers

Amount of followers

4.500

Age groups majority

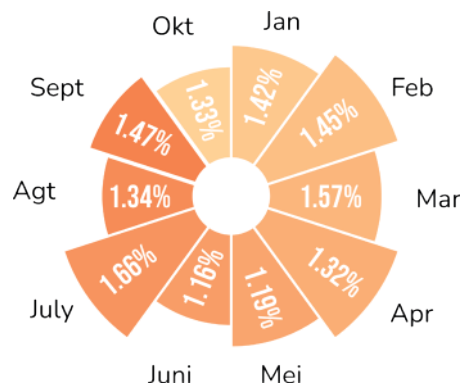
25-34 tahun **47.1%**

Gender distribution

61.3% laki-laki

38.6% perempuan

B. Engagement Rate



July marks the month with the highest engagement rate. In that month, we produced eight video contents (Reels & IG TV), higher compared to average rate in other months with only 4-5 contents produced monthly. In addition, those video contents show human talents, either from internal parties of IJRS or our working partners.

We have ever conducted a survey on our audiences, and the results illustrate that our audiences prefer videos that include human talents compared to mere words. It is possible that this factor causes our engagement rate in July to be higher than usual.

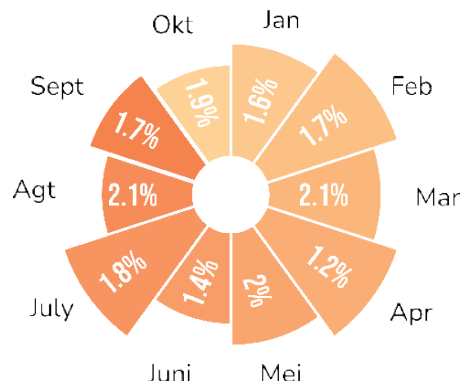
TWITTER



A. Followers

2.296

B. Engagement Rates



As for Twitter, the highest engagement happened in March and August. In March, we organized the 2023 International Women's Day (IWD) campaign. Contents that we shared relating to 2023 IWD contribute to the high engagement rate. Meanwhile, in August, we massively shared contents relating to the launching of Guideline No. 2 of 2023 on Appropriate Accommodations and Accessible and Inclusive Case Handling for Persons with Disabilities in Justice System. Our engagement rate on Twitter is quite remarkable in response to the launching of that guideline.

YOUTUBE



A. Total Subscribers

337

B. Analytics

Months	New Subscribers	Total Views	Watch Minutes
January	18	571	4.588
February	3	166	786
March	4	217	1.282
April	1	205	1.957
May	0	178	1.703
June	9	371	2.495
July	6	332	1.594
August	1	265	1.240
September	6	334	4.373
October	4	164	959

TIKTOK



In 2023, we attempted to produce Tiktok contents to introduce our daily activities and events as NGO officers. Our Tiktok contents target Gen Z audiences, therefore we package them as bite-sized and fun contents. Our talents on Tiktok are from researchers, financial admin staffs, and knowledge management staffs that are relatively young. It

is obvious that we still need to learn more on how to package and produce contents to make them more effective and have greater reach in the future, not only on Tiktok, but on all of our social media.

A. Demography of Followers

Amount of followers

103

Gender distribution

30% laki-laki

70% perempuan

Age groups majority

18-24 tahun **41%**

B. Engagement

Total produced contents

32

Average views

261

WEBSITE



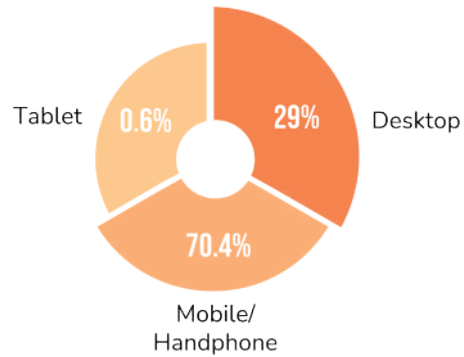
IJRS's website analytics between
January - 31 October 2023

A. Total Accesses & Visits

Accesses
87.480

Visits
98.560

B. Categories of Visitors' Devices



C. Three Most Frequently Visited Pages

- Sexual Violence on Men: ignored and not taken seriously
11.971 visits
- Outdated: definition of rape and molestation in Indonesian law
8.866 visits
- Experts Answer: reasons why capital punishment is ineffective and must be terminated, regardless of the case
4.911 visits

III. MASS MEDIA

JIRS on Criminal Law Reform Issue

Pengguna Narkotika Diniati Tak Perlu Dipidana

11 Desember 2022 09:29

Salah satu inisiatif Badan Penelitian dan Pengembangan Kesehatan (Litbangkes) Kementerian Kesehatan RI adalah melakukan penelitian mengenai pengguna narkoba. Penelitian ini bertujuan untuk mengetahui bagaimana pola konsumsi narkoba di kalangan pengguna narkoba.

Kasus Mario Dandy: Salah kaprah penerapan keadilan restoratif – pemulihan korban tidak boleh menghentikan proses pidana pelaku



Supremasi hukum dan keadilan adalah dua hal yang berbeda. Dengan demikian, upaya untuk memulihkan korban dan proses pidana pelaku tidak boleh saling menggantikan.

Keberhasilan proses pidana pelaku tidak dapat diukur dengan keberhasilan proses pemulihan korban. Keduanya harus berjalan beriring.

Di tengah proses pemulihan yang berjalan, upaya pemulihan korban harus tetap berjalan. Proses pidana pelaku harus tetap berjalan. Proses pidana pelaku harus tetap berjalan.

Publikasi

- Arifin Lestari, Puteri, Nurul Huda, dan Nurul Huda. (2022). Keadilan Restoratif dan Keadilan Pidana.
- Arifin Lestari, Nurul Huda, dan Nurul Huda. (2022). Keadilan Restoratif dan Keadilan Pidana.
- Arifin Lestari, Nurul Huda, dan Nurul Huda. (2022). Keadilan Restoratif dan Keadilan Pidana.

Referensi

Dasar hukum keadilan restoratif adalah Pasal 104 ayat 1 huruf a Undang-Undang Nomor 17 Tahun 2013 tentang Perubahan Kedua Undang-Undang Nomor 37 Tahun 1998 tentang Pengadilan Anak.

JIRS on Sexual Violence Issue

Berbagai Alasan Korban Kekerasan Seksual Enggan Melapor

12 Desember 2022 10:11 WIB

Salah satu alasan mengapa korban kekerasan seksual enggan melapor adalah karena mereka merasa malu. Selain itu, mereka juga merasa takut akan dampak hukum yang akan mereka alami.

Beyond Stereotypes: Mengungkap Realitas Pelecehan Seksual terhadap Laki-laki

Yermina Nathaya
Jurnalis dan Penulis

12 Juni 2022 0:53 WIB • waktu baca 4 menit

Tulisan dari Yermina Nathaya tidak memiliki pandangan dari redaksi Kompas

2 Hakim yang Adili AG di Kasus Penganiayaan David Ozora Dilaporkan ke KY

Adilal Akhbar - **dakNews**

Senin, 25 Mei 2023 10:34 WIB



2 Hakim yang Adili AG di Kasus Penganiayaan David Ozora Diaporkan ke KY, Adilal Akhbar/dakNews

Jakarta - Koalisi Anti Kekerasan Berbasis Gender terhadap Anak Perempuan (Kasab) AG-API melaporkan Hakim Tuntutan Penzadilan

Stigma Mengenal Korban Kekerasan Seksual dan Faktanya

Pengadilan UI TPKS di-tilde meneliti korban kekerasan seksual lebih berani untuk melaporkan kasusnya. Dengan adanya UI TPKS, korban menanggapi kasus perzinahan hukum

KRYSTINA JETICA • 30 JUNI 2023 10:05 WIB



Kalimat artikel

1 karakter: 0/150

Pengadilan UI TPKS di-tilde meneliti korban kekerasan seksual lebih berani untuk melaporkan kasusnya. Dengan adanya UI TPKS, korban menanggapi perzinahan hukum sebagai menanggapi perzinahan hukum tidak menanggapi perzinahan hukum. Selain itu, banyak bukti juga tidak bisa berupa utam filia, namun bisa

IJRS on Open Government Issue

Meski Raih Penghargaan, Koalisi Masyarakat Sipil Nilai Keterbukaan Atas Layanan Publik Masih Rendah

Meski raih penghargaan, Indeks dan OIG-OPP Indonesia kembali menunjukkan tingkat keterbukaan layanan publik yang rendah. Hal ini menunjukkan bahwa pemerintah dan pengembang layanan

Jakarta News

October 2023 (Pembukaan)

1 September 2023 12:10 WIB

A 1783



2023 (Pembukaan) 1 September 2023 12:10 WIB

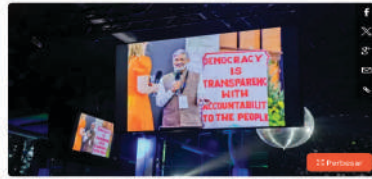
Kepada, koalisi masyarakat sipil mengapresiasi upaya pemerintah dan pengembang layanan publik. Hal ini menunjukkan bahwa pemerintah dan pengembang layanan publik

Pernyataan Koalisi Masyarakat Sipil Mengenal Penyelenggaraan OGP Summit 2023 di Tallinn

Liputan6.com

Dipublikasikan 23 Mei 2023, 18:44 WIB

13 Share



Koalisi Masyarakat Sipil Indonesia untuk Open Government Partnership (KOPI) • Liputan6.com/13

Liputan6.com, Jakarta - Koalisi Masyarakat Sipil Indonesia untuk Open Government Partnership (KOPI) menyampaikan pandangan dan evaluasi atas partisipasinya dalam OGP Summit ke-12 yang diselenggarakan pada 8-9 September 2023 di Tallinn, Estonia.

Koalisi Masyarakat Sipil ingin mengapresiasi apresiasi terhadap upaya Indonesia dalam mengatasi tantangan pandemi. Namun, pihaknya juga ingin menyuarakan beberapa kekhawatiran



LEGAL DATA & INFORMATION PORTAL: katahukum.id



It cannot be denied that access to legal information is still an exclusive commodity for the majority of Indonesians, albeit that legal information function as the gateway to upgrade public capacity in accessing justice. Based on a research conducted in 2019³⁵, we discover a fact that public knowledge on legal aids is at minimum. Meanwhile, public knowledge relating to procedures for resolving legal issues still needs to be upgraded, despite that data on Access to Justice Index show a relatively decent score (78.3/100).

Women and girls are two vulnerable groups that are highly likely to be harmed if they are unable to access legal information. Social constructions and negative stigmas attached to them cause women and girls to be neglected from receiving rights and appropriate treatments when undergoing legal issues. In addition, the absence of

35. Dio Ashar Wicaksana, et.al., *Op.Cit.*, hlm. 67

sensitivity given by law enforcers in handling legal issues involving women and children only makes the word 'justice' to be more distanced from those two groups.

To elevate the dissemination of legal information, especially those relating to issues on women and girls, we initiated the development of katahukum.id, a legal information portal that holds two major ideas. Firstly, it serves as a legal information access provider using data that have been visualized in ready-to-use formats or reproduced to support advocacies.

Secondly, it acts as an efficient information access provider in educating legal issues through Question and Answer (QnA) contents, wrapped in simple language that reaches many parties.

Although simple, in fact the development of katahukum.id faces its own challenges. We realize that working together with partners that share same dreams and interests shall yield greater impacts compared to working alone.



With supports from the Australia Indonesia Partnership for Justice (AIPJ2), we invite several CSO to participate, not only in enhancing the credibility and variety of contents, but also conceptualizing a roadmap that serves as a guideline to continue the development of katahukum.id from time to time.

Maintaining partnerships with other CSO, especially those that operate in activities that are more related to development of or counselling to the grassroots community may be considered as essential in expanding the reach to those who will access this portal.

In the advanced stage, we expect that katahukum.id portal may function as the primary reference for searching legal data and information relating to issues on women and girls, and serve as an effective intermediary in providing an easy access to legal information to even broader communities.





IJRS' Partners

APPENDIX

Speakers, Moderators, etc.

1. Speaker at the launching of outputs of the research on Implementation of Law Number 21 of 2007 on Eradication of Trafficking in Persons Offenses - Aisyah
2. Speaker at national consultation on the research on Legal Empowerment for ALG program - Aisyah
3. Speaker on a Twitter Space discussing Melindungi Hak Anak Korban dan Saksi dalam Kasus yang Melibatkan Mereka - Aisyah
4. Teaching Integrated Education and Training on Gender Sensibility, 2nd Batch of 2023, at Badiklat of the Prosecutor's Office (15 March 2023) – Arianda
5. Speaker at Gender Justice Convening, Kampala, Uganda, 27-30 March 2023, presenting results of LEN-SEA regional meeting – Bestha
6. Speaker at Gender Justice Convening, Kampala, Uganda, 27-30 March 2023, presenting experiences in campaigning and advocating TPKS Law – Bestha
7. Speaker at Internal Meeting for Drafting Study Design on Handling Cases Involving Women Undergoing Legal Issues at the Police Force, 25 May 2023, LBH APIK-Bestha
8. Advocacy Training on Adopting Academic Script of Bill on Eradication of Discrimination against Vulnerable Groups, 19-23 June 2023, yello hotel Jakarta – Bestha
9. KAI Advocate Training, “Tindak Pidana Kekerasan Seksual dan Proses Peradilan Terhadap Perempuan Yang Berhadapan Dengan Hukum”, 6 MAY 2023 – Bestha
10. Workshop by Koalisi Perempuan Indonesia, Workshop on Writing a Module for Reinforcing Gender Perspective, Fulfilling Children's Rights and Reinforcing the Perspective of Prioritizing Best Interests of the Children in Court Proceedings Adjudicating Marriage Dispensation Applications for Judges, 9 March 2023, Hotel Pandurata Jakarta – Bestha
11. Speaker at a podcast held by Live Motion FM, MOTION HOT ISSUE - Beware! Cowok Juga Bisa Jadi Korban Pelecehan, 31 January 2023 – Bestha
12. Speaker at a podcast held by radio KBR, Kekerasan pada laki-laki – Bestha
13. Speaker on Kumparan (online media) 7 January 2023 – Bestha
14. Moderator at Public Consultation on Draft Guideline of the Prosecutor's Office on Appropriate Accommodations and Accessible and Inclusive Case Handling for Persons with Disabilities in Justice System, 21 March 2023, Hotel Millenium Sirih, Jakarta - Bestha
15. Moderator at the Launching of IPH and A2J 2021 – Bunga Pertiwi
16. Speaker at Asian Pacific Justice Forum – Dio

17. Speaker at training on Functional Positions at the Judicial Commission - September 2022 – Dio
18. Speaker on research outputs on TPKS Law in the future - INFID - October 2022 – Dio
19. Speaker at FGD on Commission of the Prosecutor's Office – Dio
20. Speaker on the issue of Revision of Constitutional Court Law by Kemenkopolkham – Dio
21. Speaker on the issue of capital punishment at Conversation – Dio
22. Speaker on Gov Insider media – Dio
23. Speaker at Jamboree Jury for Advocacy Ethical Clinic of the Judicial Commission - Nov 2022 – Dio
24. Speaker at the Launching of the 2021 Access to Justice and Legal Index and Legal Development Index– Gladys
25. Speaker at OGI Week Side Event – Gladys
26. OGI Week 2023 and speaker at ALG public consultation – Marsha
27. Speaker at the Launching of Guideline Number 8 of 2022 on Handling of Criminal Cases within the Sector of Environmental Protection and Management – Matheus
28. Speaker at FGD and IHT of Special Offenses Division at the Prosecutor's Office - Yogyakarta 17 November 2022 Matheus
29. Keynote Speech for the Dissemination of Outputs of Research on Material and Formal Legal Review on Judicial Pardon in RKUHP and Opportunity for Implementing Restorative Justice Principle – Matheus
30. Speaker at Bimtek of Public Prosecutors as Penal Mediators in Handling Narcotics Offense Cases using Restorative Justice Approach - Pekanbaru, 21-22 December 2022- Matheus
31. Bimtek on Women's Guideline at the Prosecutor's Office (Makassar) – M Rizaldi
32. Public Campaign: Role of Dirjen Badilmiltun in Maintaining the Integrity of Apparatus within the Scope of Badilmiltun MA RI – M Rizaldi
33. Discussion on Mapping of Supports to efforts in drafting internal policies of the national police relating to handling of pbh cases (komnas perempuan) – M Rizaldi
34. Discussion on Indicators for Granting KKRI Awards to accomplished employees of the Prosecutor's Office of the Republic of Indonesia – M Rizaldi
35. (Live Instagram) Discussion on Ethical Clinic held by STIH Jentera 12 August 2022 – M Rizaldi
36. 'Diseminasi Hasil Penelitian Tinjauan Hukum Implementasi Undang-undang Nomor 21 Tahun 2007 tentang Pemberantasan Tindak Pidana Perdagangan Orang' – Siti Ismaya
37. Speaker at #BerbagiOpini concerning 'Apa yang membedakan Tindak Pidana Perdagangan Orang dengan Tindak Pidana Prostitusi' – Siti Ismaya
38. Moderator at ASEAN Gender Justice Regional Meeting, Friday 24 February 2023 – Bestha
39. Bimtek on Women's Guideline at the Prosecutor's Office (Makassar) – M Rizaldi
40. Moderator at an event titled 'Optimalisasi Manajemen Data Perkara Penanganan Tindak Pidana Perdagangan Orang di Lingkungan Kejaksaan Republik Indonesia' – Siti Ismaya
41. Moderator at an event titled 'Pelatihan Organisasi Advokat tentang Pendampingan Perempuan dan Anak Berhadapan dengan Hukum' – Siti Ismaya

42. Moderator at an event titled 'Pelatihan Organisasi Bantuan Hukum tentang Pendampingan Perempuan dan Anak Berhadapan dengan Hukum' – Siti Ismaya
43. Moderator at an event titled 'Konsultasi Nasional untuk Penelitian Peran Pemberdayaan Hukum oleh Komunitas dalam Memperkuat Akses Keadilan untuk Perempuan Berhadapan dengan Hukum di Indonesia' – Siti Ismaya
44. Speaker at an event titled dissemination of outputs of research on Legal Empowerment in Jakarta and Yogyakarta - Aisyah Assyifa
45. Speaker at an event titled Lokakarya Konsultasi dan Perencanaan Strategis bersama Koalisi Nasional at Holiday Inn Gajah Mada - Aisyah Assyifa
46. Moderator at a webinar held by CDS concerning Prison overcrowding - Aisyah Assyifa
47. Moderator at an event of launching of KAIN's position paper relating to the Urgency of a Comprehensive Anti-Discrimination Legislation - Aisyah Assyifa
48. Speaker at the Kick-Off Meeting on Reinforcement of Indonesia's Government Transparency Policies - Dio Ashar W
49. Fact Checking Jury in Presidential Candidate Debate - Dio Ashar W
50. Launching of Research Outputs: Dissemination of Study on Online Portal Relating to Legal Aid Information - Bunga Pertiwi
51. Moderator at a Sharing session between United States and Indonesian Supreme Court Justices on Handling Conflict of Interest - Aditya Weriansyah
52. Speaker on Indosurya Case at Kemenkopolhukan - Adery Ardhan S
53. Moderator at Asean Justice Innovation Thailand - Arsa Ilmi B
54. Moderator at Consultative Meeting on the Implementation of RAN OGI VII - Arsa Ilmi
55. Podcast held by TIFA - Arsa Ilmi
56. Speaker at the Dissemination of outputs of research on criminal procedural law reform for persons with disabilities undergoing legal issues, 30 August 2023 - Bestha Inatsan
57. Commenter for "Peluncuran Pedoman Kejaksaan No 2 Tahun 2023 tentang Akomodasi yang Layak dan Penanganan Perkara yang Aksesibel dan Inklusif bagi Penyandang Disabilitas", 3 August 2023 - Bestha Inatsan
58. Speaker, FGD on Review of pocketbook on fair justice system for persons with disabilities undergoing legal issues, 25 July 2023 - Bestha Inatsan
59. Active participant at the workshop on academic assessment of the need of draft perma on Standards for adjudicating persons with disabilities within the scope of courts, 4 October 2023, JS luwansa - Bestha Inatsan
60. Podcast held by KBR 'Praktik Diskriminasi Meningkat, Indonesia Butuh UU yang Lindungi Kelompok Rentan' 11 September 2023 - Bestha Inatsan
61. Training on 'Pemantauan dan Evaluasi Kebijakan Perempuan dan Anak' Malang - Bestha Inatsan
62. Training on 'Pemantauan dan Evaluasi Kebijakan Perempuan dan Anak' Bandung, 12-13 July 2023 - Bestha Inatsan
63. Co-facilitator at a workshop titled 'Aksesibilitas pelayanan hukum yang responsif bagi penyandang disabilitas', 3 October 2023 - Bestha Inatsan
64. Facilitator at Dissemination of Regulation of the Minister of Law and Human Rights (Permenkumham) No 4 of 2021 on Standards for Legal Aid Services and Assist Preparation for Drafting Stopela OBH - Arsa Ilmi

65. Facilitator at Dissemination of Permenkumham No 4 of 2021 on Service Standards for OBH and Its Relation to Open Government Indonesia in Yogyakarta - Arsa Ilmi B
66. Facilitators at Training on Monitoring and Evaluation of Policies Relating to Women and Children Undergoing Legal Issues - Arsa, Gladys, Bunga, Bestha, Marsha
67. Speaker at Workshop on Tools Joint Monitoring of PERMA 3 2017 in Semarang held by LBH Semarang - Gladys Nadya A
68. Speaker at Workshop on Tools Joint Monitoring PERMA 3 2017 in Padang held by LBH Padang - Gladys Nadya A
69. Moderator at Dissemination of Research on Rutgers Disability - Gladys Nadya
70. Speaker at Bimtek on the Prosecutor's Office on Prosecutorial Discretion (9-11 May 2023) - Matheus N Siagian
71. Facilitators at Training of CDBD TAF Program - Matheus, Arianda, Ismaya, M Rizaldi
72. Speaker at Diklat held by the Prosecutor's Office on Restorative Justice - Andreas N Marbun
73. Speaker at FGD held by Badiklat of the Supreme Court on Sentencing Disparity on Narcotics Cases - Andreas N Marbun
74. Speaker at Diklat held by the Prosecutor's Office on New KUHP - Andreas N Marbun
75. Speaker at Seminar on capital Punishment held by Hukum Online and Lawfirm Lubis, Santosa & Mitra - Andreas
76. Speaker at Diklat held by the Prosecutor's Office on New KUHP - Andreas N Marbun
77. Facilitator and speaker at training on Case Management System of the Prosecutor's Office held by IDLO in Jakarta - Andreas
78. Moderator at Seminar on Reclassering Netherland with the Supreme Court - Andreas N Marbun
79. Moderator at the election of Commissions of the Prosecutor's Office (Komjak) - Andreas N Marbun
80. Workshop on Consultation and Strategic Planning with the National Coalition at Holiday Inn Gajah Mada - Arianda Lastiur
81. Public Consultation on Academic Script of Bill on Eradication of Discrimination at Luminor, Mangga Besar - Arianda Lastiur P
82. Speaker on Kompas TV relating to Workshop on Working Group for Women and Children at the Supreme Court of the Republic of Indonesia (15-16 November 2023) - Arianda Lastiur P
83. Moderator at an event titled Internalization of Working Group for Women and Children at the Supreme Court of the Republic of Indonesia - Arianda Lastiur P and Aditya Weriansyah
84. Co-Facilitator at Public Consultation of Academic Script of Bill on Eradication of Discrimination - Arianda Lastiur P
85. Facilitator at an event titled Internalization of Pokja for Women and Children of the Supreme Court - Aisyah Assyifa
86. Launching of Outputs of Research on Criminal Procedural Law Reform for PDBH - M Rizaldi
87. Training on TPKS Law for KAI advocates - M Rizaldi
88. KHUB ICJ Makassar: Guideline of the Prosecutor's Office of the Republic of Indonesia 2/2023 - M Rizaldi

89. Speaker at LK2 legal research training - M Rizaldi
90. Bimtek on gender sensitivity of the prosecutor's office (TPKS Law) batches 1 and 2 - M Rizaldi
91. Bimtek on gender sensitivity of the prosecutor's office (restitution) batches 1, 2, 3, and 4 - M Rizaldi
92. FGD on PERMA on disabilities SAPDA - M Rizaldi
93. Speaker at the Launching of TPPO IOM research - M Rizaldi
94. FGD on Module on legal aid paralegals at LBH Makassar - M Rizaldi
95. Podcast held by iph/a2j at FHUI - M Rizaldi
96. Facilitator at Coordination Meeting of Pokja for Women and Children at the Supreme Court - M Rizaldi
97. Facilitator at Internalization of TPKS Law and KUHP 2023 at the Supreme Court - M Rizaldi
98. Facilitator at FGD on legal empowerment of NGO in Jakarta - M Rizaldi
99. Facilitator at FGD on legal empowerment of NGO in Yogyakarta - M Rizaldi
100. Facilitator at OA Training: Guideline 1/2021 - M Rizaldi
101. Facilitator at CBDB: TNA training of TPKS Law for advocates - M Rizaldi
102. Facilitator at TOT of TPKS Law for the Prosecutor's Office of the Republic of Indonesia - M Rizaldi, Arianda, Marsha
103. Moderator at the Launching of study on conflict of interest (Kemitraan) - M Rizaldi
104. Moderator at FGD on Research on Legal Aid Budget - M Rizaldi
105. Moderator at FGD on Drafting Module on Training and Education of TPKS Law for the Prosecutor's Office - M Rizaldi
106. Moderator at FGD on Research on Legal Aid Information Portal - M Rizaldi
107. Moderator at the Launching of Study on Legal Aid Information Portal - M Rizaldi

Opinions on Media

1. Opinion on The Conversation (Kasus Mario Dandy: Salah kaprah penerapan keadilan restoratif – pemulihan korban tidak boleh menghentikan proses pidana pelaku) – Arianda
2. Opinion on The Conversation (Modus 'markup' laporan kegiatan mahasiswa: bibit dan peluang korupsi di lingkungan kampus) – Arianda
3. Article addressing narcotics issue on IDPC's Blog - Adery Ardhan S
4. Berbagi Opini terkait Bantuan Hukum - Gladys Nadya A
5. The Conversation id - Kasus Mario Dandy: Salah Kaprah Keadilan Restoratif - Matheus N Siagian
6. Youtube: "Apa itu Sextortion yang memakan banyak korban" – Arianda

Conferences

1. 32nd CCPCJ Vienna – Arsa
2. Paper Strengthening Community-Based Paralegal to Enhance Access to Justice in Indonesia at the 6th Conference on Human Rights - Dio Ashar, Marsha Maharani,

- Bunga Pertiwi, Gladys Nadya
3. Open Government Partnership Summit in Estonia - Dio Ashar W, Arsa Ilmi and M Rizaldi
 4. Asia Pro Bono Conference, Philippines - Marsha Maharani
 5. Asean Justice Innovation Forum, Thailand - Arsa Ilmi

Trainings

1. MavSpace Signature Class #4 - How to Win Social Media Engagement through Storytelling (Kholilah)
2. 'For Asian Campaigners & Activists: Top Tools & Tactics to Build People Power in the Digital Age (Kholilah)
3. Training leadership (PPM Manajemen) – M Rizaldi
4. Mav Space Signature Class : Beyond the likes : How to Win Social Media Engagement through Storytelling – Neka Rusyda S
5. What's New in Canva with Symmas & Vicky – Neka Rusyda S
6. GNFI Academy x Cakap – Content Creator 101: Jurus Kreatif Bikin Konten-Neka Rusyda S
7. Social Movement Technologies : Training for Campaigners & Activists in Asia – Neka Rusyda S
8. English for Academic for Purpose - Dio Ashar
9. Training on perspective of persons with disabilities and ethics when interacting with various disability forms, HWDI, 16 October 2023 - Bestha Inatsan
10. Online Training titled Bicara dengan Percaya Diri: Menguasai Keterampilan Komunikasi held by Marvin Foundation - Gladys Nadya A
11. Microsoft Excel Specialist Certification Training by KarirNex - Gladys Nadya
12. SEA Asian Advocacy Fellowship Program on Drug Policy Reform in London and Cardiff, UK - Matheus N Siagian

Quotes on Mass Media

Corruption Issue

- Modus 'mark up' laporan kegiatan mahasiswa: bibit dan peluang korupsi di lingkungan kampus. <https://theconversation.com/modus-mark-up-laporan-kegiatan-mahasiswa-bibit-dan-peluang-korupsi-di-lingkungan-kampus-197104>

Issue on TPKS Law

- Tujuan Lokakarya Penanganan Tindak Pidana Kekerasan Seksual - MA NEWS. <https://www.youtube.com/watch?v=PgNd7csZVts>

Disability Issue

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